



Serving Children  
Supporting Families  
Strengthening Communities

Founded in 1806

Celebrating Over 200 Years of Service to the  
Children and Families of New York City



## 2007 ANNUAL REPORT



**GRAHAM WINDHAM** is the nation's oldest non-sectarian child welfare agency.

### MISSION

Graham Windham's mission is to help under-served children overcome obstacles on the path to self-sufficiency by giving them the skills to succeed, supporting and strengthening their families and, when necessary, supplementing their families.

### OVERVIEW

Founded in 1806 in New York City as *The Orphan Asylum Society* by Mrs. Alexander Hamilton, Mrs. John Graham, Mrs. Nicholas Hoffman, and Mrs. Divie Bethune, Graham Windham has pioneered programs for New York City's disadvantaged children, families and communities for 201 years. In Fiscal Year 2007, Graham Windham managed an annual operating budget of \$52.9 million of which 92% went directly toward programs with just 8% toward operating costs. Graham Windham provided educational and social service programs to more than 6,000 children and families in New York City's neediest communities in the Bronx, Brooklyn, Harlem and Manhattan as well as The Graham School Campus, which houses a residential treatment center and a Special Act School (K-12) at Hastings-on-Hudson, New York.

### CORE VALUES

Safety, Permanency, Education, Literacy, Self-sufficiency and Strength-based Services.

### OPERATIONAL PRINCIPLES

Fidelity to mission, personnel and organizational integrity, performance culture and fiscal discipline.

### PROGRAMS AND SERVICES

**THE GRAHAM SCHOOL:** Over 100 years ago, Graham Windham opened The Graham School, a residential education and treatment center, which serves 300 at-

risk students from New York City. The Graham School works in partnership with The Greenburgh-Graham Union Free School District to provide educational opportunities and therapeutic services to students who have experienced difficulty or failure in previous school settings. The Graham School proudly asserts three critical and distinguishing principles: the development of a therapeutic, mentoring and normalizing culture; a sustained and concentrated focus on family permanency planning; and the core belief in the power of education as a primary force for the individual to progress and achieve in society.

**EARLY CHILDHOOD PROGRAMS:** Graham Windham recognizes that high quality early childhood literacy and education are essential for the successful physical, psychological, intellectual and social growth of a child. Our early childhood programs provide safe, nurturing care for young children whose parents are working or going to school and also offer critical learning experiences that will set the stage for later success in school and in life. Graham Windham provides the following Early Childhood Programs: *The Children's Learning Center, Early Head Start Family Child Care, Family Day Care, the Finest Care Day Care Center, Grow With Us Preschool, The Harlem Day Care Center and the Williamsburg Day Care Center.*

**FAMILY AND COMMUNITY SUPPORT SERVICES:** Graham Windham's network of community and family services offers a rapid response to the challenges of at-risk families, providing accessible and sensitive support. Graham Windham provides the following Family and Community Support Services: *Beacon Ties, The Beacon After-School Center, Bronx Neighborhood Family Center, Brooklyn Neighborhood Family Center, Community Achievement in the Schools, the Manhattan Mental Health Center and School-Based Mental Health Services.*

### **FAMILY PERMANENCY AND PLANNING SERVICES:**

Graham Windham's Family-to-Family Foster Care Model places children with families in their home neighborhoods allowing them to attend the same school and maintain connections to friends and family.

The key to this approach is our ability to forge relationships between birth parents and foster parents so together they can create a permanent plan for the child's future. Graham Windham provides the following family permanency and planning services: *Adoption, Emergency Foster Boarding Homes, Health Services, Independent Living Services, Regular and Kinship Foster Boarding Homes, Supervised Independent Living Apartments and Therapeutic Foster Boarding Homes.*

### **FINANCIALS**

The following is an overview of Graham Windham's 2007 audited financial statements for the fiscal year ending on June 30, 2006. *For a copy of the complete report, please visit our website.*

#### **OPERATING INCOME**

Total Support & Revenue: \$52,919,684

#### **OPERATING EXPENSES**

##### Programs:

Westchester Residential Services	\$12,843,119
Family Permanency Planning	\$17,448,775
Medicaid	\$ 3,684,963
Early Childhood	\$11,286,918
Family Preservation	\$ 3,457,501
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Total Programs	\$48,721,276
Management & General	\$ 3,760,943
Fundraising	\$ 467,151
Total Operating Expenses	\$52,949,370

### **FINANCIAL POSITION**

Total Assets	\$27,158,305
Total Liabilities	\$15,708,142
Net Asset Balance	\$11,450,163

### **1806 FOUNDERS**

Mrs. Divie Bethune  
Mrs. John Graham  
Mrs. Alexander Hamilton  
Mrs. Nicholas Hoffman

### **HONORARY TRUSTEES**

Arthur Ashe (†)  
Joan Ganz Cooney  
Oscar de la Renta  
Wynton Marsalis  
Jim Henson (†)

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Poul Jensen

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*Graham Windham is tax-exempt under section 501(c)(3) of the Internal Revenue Code. Donations are tax-deductible to the extent allowed by law.*

### **GRAHAM WINDHAM**

33 Irving Place, New York, NY 10003  
Phone: 212.529.6445 Fax: 212.253.5829  
[www.graham-windham.org](http://www.graham-windham.org)