



Serving Children  
Supporting Families  
Strengthening Communities

*Founded in 1806*

*Celebrating 207 Years of Service to the  
Children and Families of New York City*



**FISCAL YEAR 2013  
ANNUAL REPORT**



**GRAHAM WINDHAM** is the nation's longest serving non-sectarian child welfare agency.

**MISSION**

In full partnership with families and communities, Graham Windham strives to make a life-altering difference with children, youth and families affected by abuse, neglect and delinquency by providing each child we serve with a strong foundation for life: a safe, loving, permanent family and the opportunity and preparation to thrive in school and in the world.

**OVERVIEW**

Founded in 1806 in New York City as *The Orphan Asylum Society* by Mrs. Alexander Hamilton, Mrs. John Graham, Mrs. Nicholas Hoffman, and Mrs. Divie Bethune, Graham Windham has pioneered programs for New York City's disadvantaged children, families and communities for 207 years. In Fiscal Year 2013, Graham Windham managed an annual operating budget of \$58 million.

Graham Windham provided educational and social service programs to more than 7,000 children and families in New York City's neediest communities in the Bronx, Brooklyn, Harlem, Manhattan, as well as at The Graham School Campus, which houses a residential treatment center and a Special Act School (K-12) at Hastings-on-Hudson, New York. In 2002, under the guidance of our Trustees from McKinsey & Company, Graham Windham launched the *Performance Culture Initiative*, a unique organizational-wide performance measurement system, to ensure that each of our programs reflect best practices and the flexibility to meet the ever-changing needs of our children and families.

**CORE VALUES**

Safety, Permanency, Education, Literacy, Self-sufficiency and Strength-based Services.

**OPERATIONAL PRINCIPLES**

Fidelity to mission, personnel and organizational integrity, performance culture and fiscal discipline.

**PROGRAMS AND SERVICES**

**THE GRAHAM SCHOOL:** Established over 100 years ago, The Graham School is a residential education and treatment center that serves over 300 at-risk youth each year from the New York City area on a campus located in Hastings-on-Hudson, New York. The Graham School works in partnership with The Greenburgh-Graham Union Free School District to provide educational opportunities and therapeutic services to students who have experienced difficulty or failure in previous school settings. The Graham School proudly asserts three critical distinguishing principles: the development of a therapeutic, mentoring and normalizing culture; a sustained and concentrated focus on family permanency planning; and the core belief in the power of education as a primary force for the individual to progress and achieve in society.

**FAMILY PERMANENCY AND PLANNING SERVICES:**

Graham Windham's foster care program places children with loving foster families and provides case management services to ensure the daily safety and well-being of each child, to help parents develop the skills and receive the support they need; and, when parents cannot provide for their children's safety, to seek an alternative strong, permanent family. Graham Windham provides: *Adoption, Foster and Therapeutic Foster Boarding Homes, Foster Parent Support, Birth Parent Support, Youth Development services and Bridges to Health supportive, wrap around and after care services.*

#### **FAMILY AND COMMUNITY SUPPORT SERVICES:**

Graham Windham offers a rapid response to the challenges of at-risk families through preventive case management services for families at risk of foster care placement through our *Bronx* and *Brooklyn Neighborhood Family Centers* and Harlem and Hunts Point *Beacon Ties* programs; *Bridges to Health* Medicaid waiver case management services for children and youth with emotional disturbances or other health issues; mental health services for children, adolescents, and their parents through the *Manhattan Mental Health Center* and *School-Based Mental Health Services*; and after-school programming for children in Harlem and Hunts Point through our *Beacon After-School Center*.

Graham Windham provides the following Family and Community Support Services: *Beacon Ties*, *The Beacon After-School Center*, *Bronx Neighborhood Family Center*, *Brooklyn Neighborhood Family Center*, and *Community Achievement in the Schools*, the *Manhattan Mental Health Center* and *School-Based Mental Health Services*.

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*In celebration of our historic 2006 Bicentennial Anniversary, the Board of Directors established The Leadership Council to further our vital mission of caring for New York City's most vulnerable children and families. The Leadership Council is committed to shaping and securing our future for a third century of service. We remain truly grateful to The Leadership Council for their magnificent generosity and for underwriting our annual gala celebration.*

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## FINANCIALS

The following is an overview of Graham Windham's 2013 audited financial statements for the fiscal year ending on June 30, 2013. For a copy of the complete audited report please visit our website.

### OPERATING INCOME

Government Contracts	\$56,408,653
Private contributions/grants	524,401
Special Events (net direct costs)	1,077,138
Revenue UFSD #10	87,921
Program service fees	198,385
Interest income	33,184
<b>Total Support &amp; Revenue:</b>	<b>58,329,682</b>

### OPERATING EXPENSES

#### Programs:

Westchester Residential Services	13,616,677
Family Permanency Planning	19,959,585
Medicaid	11,373,922
Early Childhood	2,159,000
Family Preservation	4,835,240
<b>Total Programs Expenses</b>	<b>51,944,424</b>

Management & General	5,370,728
Fundraising	605,279

### **Total Operating Expenses: 57,920,431**

Excess (Deficiency) of Operating Income	409,251
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### NON-OPERATING INCOME

Investment income	891,367
Changes in Net Assets	1,300,618

### FINANCIAL POSITION

Total Assets	33,869,871
Total Liabilities	19,545,622
<b>Net Asset Balance</b>	<b>\$14,324,249</b>

## DONORS

*We extend our sincerest thanks to each of our donors for their wonderful generosity that helps us continue our important mission.*

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*For two decades, our Bronxville Friends have brought joy to our children who are living at The Graham School during the Holidays by helping them decorate their cottages and fulfilling their "Santa Wish-Lists." A very special thank you to our Adopt-A-Cottage Angels.*

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